Implementation
5 - Implementation

The Ku-ring-gai LSPS sets out the long term land use vision for the Ku-ring-gai local government area over a 20 year horizon and the planning priorities and actions required to achieve that vision.

The implementation of the Ku-ring-gai LSPS will be an ongoing program of work though the delivery of the identified actions. The actions contained within the Ku-ring-gai LSPS will be assigned a delivery timeframe, in order to allow ongoing monitoring of the Ku-ring-gai LSPS implementation and to assist with future planning:

- **Short term – 2 years**
  This will align with the required LEP Amendment in 2021 to give effect to the LSPS and North District Plan.

- **Medium term – 3 to 5 years**
  This will align with the planned first review of the Ku-ring-gai LSPS.

- **Long term - 10+ years**
- **Ongoing**

In order to realise the future land use vision for Ku-ring-gai, a number of amendments to Council plans and policies, which provide the delivery framework for Council’s strategic planning, will be required. The Ku-ring-gai LSPS, and associated strategies such as the Housing Strategy, will guide the update to the Local Environmental Plan (LEP) and other strategic planning documents such as the Development Control Plan (DCP) and Contributions Plans in order to ‘give effect to’ the North District Plan.

**INTEGRATED PLANNING AND REPORTING FRAMEWORK**

The Integrated Planning and Reporting (IP&R) Framework is the central planning framework for councils, required under the Local Government Act 1993. It assists councils in making decisions, allocating resources and achieving their community’s priorities. The major policy document under the framework is the Community Strategic Plan (CSP) which sets out the priorities and aspirations of the community, and the broader strategic direction of the LGA.

The CSP must have regard to economic, social, environmental and governance matters, and to identify the main priorities and aspirations of the community. These aspirations are then reflected in Council’s suite of strategic plans which include land use strategies and plans, economic development strategies and cultural plans. These are then translated into specific actions in Council’s four year delivery program and annual operational plan.

Land use priorities identified through this process are proposed to be expressed in the LSPS and implemented through the Local Environmental Plan and other mechanisms.

At the same time, priorities identified through studies and research undertaken as part of the LSPS process will inform the community strategic plan.

**MONITORING AND REPORTING**


It is proposed to use Council’s existing IP&R Framework for the purposes of monitoring and reporting on the LSPS. This will be through:

- progress status reporting on specific land use related actions in Council’s four year delivery program and annual operational plan;
- monitoring of relevant performance indicators within the community strategic plan, delivery program and operational plan. Currently, monitoring and reporting for the IP&R Framework includes progress indicators - examples of which include:
  - increasing trend in importance of Ku-ring-gai’s unique visual character and identify to the community;
  - increase in resident satisfaction with the protection of natural areas and bushland;
  - increase in resident satisfaction with their ability to move in, and around, Ku-ring-gai; and
  - monitoring the number of businesses and workplaces in Ku-ring-gai.
These progress indicators are measured through regular community satisfaction research and other data sources such as the Australian Bureau of Statistics, National Institute of Economic and Industry Research and Council records.

Reporting on overall progress of specified land use actions for the previous financial year is part of Council’s Annual Report prepared under section 428 of the Local Government Act. This includes discussion of key achievements and challenges.

**REVIEW**

Section 3.9 of the Environmental Planning and Assessment Act 1979 requires that Local Strategic Planning Statements must be reviewed at least every 7 years.

Ku-ring-gai will commence its first full review of the LSPS in 2021 and again every 4 years in order to align the review period with Council’s overarching Community Strategic Plan and IP&R Framework.

This regular review will ensure the LSPS continues to reflect the views and priorities the community has for the future of Ku-ring-gai, and is aligned with the latest data and studies.

**INDICATORS FRAMEWORK**

The Greater Sydney Commission is developing the Greater Sydney Indicators Framework, which will establish a common set of indicators that operate at a regional, district and local level to monitor the delivery of the North District Plan through all council’s local strategic planning statements.
**Table of Alignment**

The following table outlines the strategic links between the Ku-ring-gai Local Strategic Planning Statement, the Ku-ring-gai Community Strategic Plan – Our Ku-ring-gai 2038 and the North District Plan Directions and Priorities.

### Infrastructure and Collaboration

**DISTRICT PLAN DIRECTION – A CITY SUPPORTED BY INFRASTRUCTURE**

<table>
<thead>
<tr>
<th>North District Plan Priorities</th>
<th>Ku-ring-gai Community Strategic Plan Objectives</th>
<th>Ku-ring-gai Local Planning Priorities</th>
</tr>
</thead>
</table>
| N1. Planning for a city supported by Infrastructure | T1. Integrated and accessible transport  
T1.1 A range of integrated transport choices are available to enable effective movement to, from and around Ku-ring-gai  
T3. Regional Transport Network  
T3.1 An accessible public transport and regional road network that meets the diverse and changing needs of the community  
P6. Enhancing recreation, sporting and leisure facilities  
P6.1 Recreation, sporting and leisure facilities are available to meet the community’s diverse and changing needs  
P7. Enhancing community buildings and facilities  
P7.1 Multipurpose community buildings and facilities are available to meet the community’s diverse and changing needs | K1. Providing well-planned and sustainable infrastructure to support growth and change |

### DISTRICT PLAN DIRECTION – A COLLABORATIVE CITY

<table>
<thead>
<tr>
<th>North District Plan Priorities</th>
<th>Ku-ring-gai Community Strategic Plan Objectives</th>
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</tr>
</thead>
<tbody>
<tr>
<td>N2. Working through collaboration</td>
<td>N/A</td>
<td>K2. Collaborating with State Government Agencies, and the community to deliver infrastructure projects</td>
</tr>
</tbody>
</table>
## Liveability

**DISTRICT PLAN DIRECTION – A CITY FOR PEOPLE**

<table>
<thead>
<tr>
<th>North District Plan Priorities</th>
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</thead>
</table>
| N3. Providing services and social infrastructure to meet people’s changing needs | C1. Community health and wellbeing  
C1.1 A equitable and inclusive community that cares and provides for its members  
P6. Enhancing recreation, sporting and leisure facilities  
P6.1 Recreation, sporting and leisure facilities are available to meet the community’s diverse and changing needs  
P7. Enhancing community buildings and facilities  
P7.1 Multipurpose community buildings and facilities are available to meet the community’s diverse and changing needs | K14. Providing a range of cultural, community and leisure facilities to foster a healthy, creative, culturally rich and socially connected Ku-ring-gai  
K17. Providing a broad range of open spaces, sporting and leisure facilities to meet the community’s diverse and changing needs  
K18. Ensuring recreational activities in natural areas are conducted in harmony with the local environment and within ecological limits  
K19. Providing well maintained, connected, accessible and highly valued trail networks and recreational infrastructure where locals and visitors can enjoy and connect with nature |
| N4. Fostering healthy, creative, culturally rich and socially connected communities | C2. Cultural diversity and creativity  
C2.1 A harmonious community that respects, appreciates, celebrates and learns from each other and values our evolving cultural identity  
C3. Community connectedness  
C3.1 A community where opportunities are provided for all voices to be heard and where community stewardship, participation and engagement is supported and promoted  
P4. Healthier lifestyles  
P4.1 A community that embraces healthier lifestyle choices and practices  
P6. Enhancing recreation, sporting and leisure facilities  
P6.1 Recreation, sporting and leisure facilities are available to meet the community’s diverse and changing needs | K14. Providing a range of cultural, community and leisure facilities to foster a healthy, creative, culturally rich and socially connected Ku-ring-gai  
K15. Strengthening recognition and support for Aboriginal communities and cultural heritage  
K17. Providing a broad range of open spaces, sporting and leisure facilities to meet the community’s diverse and changing needs  
K18. Ensuring recreational activities in natural areas are conducted in harmony with the local environment and within ecological limits  
K19. Providing well maintained, connected, accessible and highly valued trail networks and recreational infrastructure where locals and visitors can enjoy and connect with nature |
## DISTRICT PLAN DIRECTION – HOUSING THE CITY

<table>
<thead>
<tr>
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</tr>
</thead>
</table>
| N5. Providing housing supply, choice, and affordability, with access to jobs, services and public transport | C6. Housing choice and affordability  
C6.1 Housing diversity, adaptability and affordability is increased to support the needs of a changing community | K3. Providing housing close to transport, services and facilities to meet the existing and future requirements of a growing and changing population  
K4. Providing a range of diverse housing to accommodate the changing structure of families and households and enable ageing in place  
K5. Providing affordable housing that retains and strengthens the local residential and business community |

## DISTRICT PLAN DIRECTION – A CITY OF GREAT PLACES

| N6. Creating and renewing great places and local centres, and respecting the District’s heritage | P1. Preserving the unique visual character of Ku-ring-gai  
P1.1 Ku-ring-gai’s unique visual character and identity is maintained  
P2. Managing urban change  
P2.1 A robust planning framework is in place to deliver quality design outcomes and maintain the identity and character of Ku-ring-gai  
P3. Quality urban design and development  
P3.1 The built environment delivers attractive, interactive and sustainable living and working environments  
P4. Revitalisation of our centres  
P4.1 Our centres offer a broad range of shops and services and contain lively urban village spaces and places where people can live, work, shop, meet, and spend leisure time  
P5. Heritage that is protected and responsibly managed  
P5.1 Ku-ring-gai’s heritage is protected, promoted and responsibly managed | K12. Managing change and growth in a way that conserves and enhances Ku-ring-gai’s unique visual and landscape character  
K13. Identifying and conserving Ku-ring-gai’s environmental heritage  
K16. Protecting, conserving and managing Ku-ring-gai’s Aboriginal heritage objects, items and significant places  
K6. Revitalising and growing a network of centres that offer a unique character and lifestyle for local residents  
K7. Facilitating mixed-use developments within centres that achieve urban design excellence  
K8. Promoting Gordon as the centre for business and civic functions and as the cultural heart of Ku-ring-gai  
K11. Promoting Lindfield as a thriving and diverse centre  
K10. Promoting Turramurra as a family focused urban village  
K9. Promoting St Ives Local Centre as an active green lifestyle and shopping destination |
## District Plan Direction – A Well Connected City

### North District Plan Priorities

| N12. Delivering integrated land use and transport planning and a 30 minute city | T1. Integrated and Accessible Transport | K21. Prioritising new development and housing in locations that enable 30 minute access to key strategic centres
|                          | T1.1 A range of integrated transport choices are available to enable effective movement to, from and around Ku-ring-gai | K22. Providing improved and expanded district and regional connection through a range of integrated transport and infrastructure to enable effective movement to, from and within Ku-ring-gai
| N14. Leveraging inter-regional transport connections | N/A | N/A

### District Plan Direction – Jobs and Skills for the City

| N7. Growing stronger and more competitive Harbour CBD | N/A | N/A
| N8. Eastern Economic Corridor is better connected and more competitive | T1. Integrated and Accessible Transport | N/A
|                         | T1.1 A range of integrated transport choices are available to enable effective movement to, from and around Ku-ring-gai | N/A
| N9. Growing and investing in health and education precincts | N/A | K26. Fostering a strong local economy that provides future employment opportunities in Ku-ring-gai for both residents and workers within key industries
| N10. Growing investment, business opportunities and jobs in strategic centres | E1.1 Ku-ring-gai is an attractive location for business investment | K26. Fostering a strong local economy that provides future employment opportunities in Ku-ring-gai for both residents and workers within key industries
|                         | E2.1 Key stakeholders have confidence in and pro-actively partner with Council to enhance employment and economic benefits | K25. Providing for the retail and commercial needs of the local community within Ku-ring-gai’s centres
| N11. Retaining and managing industrial and urban services land | N/A | K26. Fostering a strong local economy that provides future employment opportunities in Ku-ring-gai for both residents and workers within key industries
| N13. Supporting growth of targeted industry sectors | E3.1 Ku-ring-gai has a range of activities and experiences that attract visitors | K24. Diversifying Ku-ring-gai’s local economy through expansion of tourism and the local visitor economy
<p>|                          | E3 Tourism and Visitation Opportunities |</p>
<table>
<thead>
<tr>
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</thead>
</table>
| N15. Protecting and improving the health and enjoyment of Sydney Harbour and the District’s waterways | N3. Natural Waterways  
N3.1 Our natural waterways and riparian areas are enhanced and protected | K35. Protecting and improving the health of waterways and riparian areas  
K36. Enhancing the liveability of Ku-ring-gai’s urban environment through integrated water infrastructure and landscaping solutions  
K37. Enabling water resource recovery through the capture, storage and reuse of water; alternative water supplies; and increased water efficiency |
N2.1 Our bushland is rich with native flora and fauna | K28. Improving the condition of Ku-ring-gai’s bushland and protecting native terrestrial and aquatic flora and fauna and their habitats  
K29. Enhancing the biodiversity values and ecosystem function services of Ku-ring-gai’s natural assets |
| N17. Protecting and enhancing scenic and cultural landscapes           | P1. Preserving the unique visual character of Ku-ring-gai  
P1.1 Ku-ring-gai’s unique visual character and identity is maintained | K12. Managing change and growth in a way that conserves and enhances Ku-ring-gai’s unique visual and landscape character  
K16. Protecting, conserving and managing Ku-ring-gai’s Aboriginal heritage objective, items and significant places |
| N18. Better managing rural areas                                       | N/A                                                                                                           | N/A                                                                                                |
| N19. Increasing urban tree canopy cover and delivering Green Grid connection | P1. Preserving the unique visual character of Ku-ring-gai  
P1.1 Ku-ring-gai’s unique visual character and identity is maintained | K30. Improving the quality and diversity of Ku-ring-gai’s urban forest  
K31. Increasing, managing and protecting Ku-ring-gai’s urban tree canopy  
K32. Protecting and improving Green Grid connections  
K33. Providing a network of walking and cycling links for leisure and recreation  
K34. Improving connections with natural areas including river and creek corridors, bushland reserves and National Parks |
| N20. Delivering high quality open space                              | P6. Enhancing recreation, sporting and leisure facilities  
P6.1 Recreation, sporting and leisure facilities are available to meet the community’s diverse and changing needs | K27. Ensuring the provision of sufficient open space to meet the needs of a growing and changing community |
**DISTRICT PLAN DIRECTION – AN EFFICIENT CITY**

<table>
<thead>
<tr>
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</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>N5.1 A community progressively reducing its consumption of resources and leading in recycling and reuse</td>
<td></td>
</tr>
</tbody>
</table>

**DISTRICT PLAN DIRECTION – A RESILIENT CITY**

<table>
<thead>
<tr>
<th>N22. Adapting to the impacts of urban and natural hazards and climate change</th>
<th>C7. Emergency Management</th>
<th>K39. Reducing the vulnerability, and increasing the resilience, to the impacts of climate change on Council, the community and the natural and built environment</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>C7.1 An aware community able to prepare and respond to the risk to life and property from emergency events</td>
<td>K40. Increasing urban tree canopy and water in the landscape to mitigate the urban heat island effect and create greener, cooler places</td>
</tr>
<tr>
<td></td>
<td>N4. Climate change</td>
<td></td>
</tr>
<tr>
<td></td>
<td>N4.1 A community addressing and responding to the impacts of climate change and extreme weather events</td>
<td></td>
</tr>
</tbody>
</table>
Abbreviations and Acronyms

ABS – Australian Bureau of Statistics
AHO – Aboriginal Heritage Office
AIA – Australian Institute of Architects
B1 – Neighbourhood Centre Zone
B2 – Local Centre Zone
B4 – Mixed Use Zone.
BASIX - State Environmental Planning Policy (Building Sustainability Index: BASIX 2004)
CBD – Central Business District
CSIRO – Commonwealth Scientific and Industrial Research Organisation
CSP – Community Strategic Plan
DA – Development Application
DCP – Development Control Plan
DP&OP – Delivery Program and Operational Plan
E4 – Environmental Living Zone
EP&A Act – Environmental Planning and Assessment Act 1979
ERP – Estimated Resident Population
ESD – Ecologically Sustainable Design
GBCA – Green Building Council of Australia
GHG – Greenhouse Gas
GRP – Gross Regional Product
GSC – Greater Sydney Commission
HCA – Heritage Conservation Area
IHO – Interim Heritage Order
IP&R – Integrated Planning and Reporting
IPART – Independent Pricing and Regulatory Tribunal
KCP – Ku-ring-gai Contributions Plan 2010
KLEP – Ku-ring-gai Local Environmental Plan
LEP – Local Environmental Plan
LTFP – Long Term Financial Plan
LGA – Local Government Area
LSPS – Local Strategic Planning Statement
MLALC – Metropolitan Local Aboriginal Land Council
NIEIR – National Institute of Economic and Industry Research
NPW Act – National Parks and Wildlife Act 1974
NSROC – Northern Sydney Regional Organisation of Councils
NSW – New South Wales
NTA – National Trust of Australia
OEH – Office of Environment and Heritage
OSAS – Ku-ring-gai Open Space Acquisition Strategy, 2006
OSD – On Site Detention
PAMP – Pedestrian Access and Mobility Plan
PDP – Public Domain Plan
R1 – General Residential Zone
R2 – Low Density Residential Zone
R3 – Medium Density Residential Zone
R4 – High Density Residential Zone
RET – Renewable Energy Target
RFS – New South Wales Rural Fire Service
RMS – Roads and Maritime Services
SAN Hospital – Sydney Adventist Hospital
SEPP – State Environmental Planning Policy
SMEs – Small to medium enterprises
SRV – Special Rate Variation
TfNSW – Transport for New South Wales
UDIA – Urban Development Institute of Australia
UHI – Urban Heat Island
VPA – Voluntary Planning Agreement
WSUD – Water Sensitive Urban Design
Legislation

Aboriginal Land Rights Act 1983 (NSW)
Biodiversity Conservation Act 2016 (NSW)
Environment Protection and Biodiversity Conservation Act 1999 (Cth)
Environmental Planning and Assessment Act 1979 (NSW)
Ku-ring-gai Local Environmental Plan (Local Centres) 2012
Ku-ring-gai Local Environmental Plan 2015
National Parks and Wildlife Act 1974 (NSW)
State Environmental Planning Policy (Building Sustainability Index: BASIX) 2004
State Environmental Planning Policy (Exempt and Complying Development Codes) 2008
State Environmental Planning Policy (Housing for Seniors or People with a Disability) 2004
State Environmental Planning Policy (Vegetation in Non-Rural Areas) 2017

Council’s Policies, Plans and Studies

Ku-ring-gai and Hornsby Employment Lands Study (2008)
Ku-ring-gai Biodiversity and Riparian Lands Study (2016)
Ku-ring-gai Biodiversity Policy (2016)
Ku-ring-gai Climate Change Adaptation Strategy (2016)
Ku-ring-gai Climate Change Policy (2015)
Ku-ring-gai Development Control Plan (2015)
Ku-ring-gai Dumping and Encroachment in Bushland Policy (2016)
Ku-ring-gai Heritage Study (1987)
Ku-ring-gai Integrated Transport Study (2011)
Ku-ring-gai Local Centres Development Control Plan (2012)
Ku-ring-gai Open Space Strategy (2005)
Ku-ring-gai Recreational Needs Analysis Study (2001)
Ku-ring-gai Retail Centres Study (2005)
Ku-ring-gai s94 Contributions Plan (s7.11) (2010)
Ku-ring-gai s94A Contributions Plan (s7.12) (2015)
Ku-ring-gai Thinking Outside ‘The Box’ (2011)
Ku-ring-gai Water Sensitive City Policy (2016)
Other Policies and Plans

A Metropolis of Three Cities – The Greater Sydney Region Plan
Building Momentum – State Infrastructure Strategy 2018-2038
Future Transport Strategy 2056
NSROC Sportsground Strategy 2017
Strengthening the Aboriginal Nations - Community Land and Business Plan 2016-2021
The North District Plan